

BOARD OF DIRECTORS

January 17, 2018

<p>A meeting of the Board of Directors was held on <i>Wednesday, January 17, 2018</i> at 1800 hours in the Georgian Room of St. Joseph's Heritage.</p> <p>N. Abotossaway (t-con), E. Ashe, T. Buckler, Bp. F. Colli, J. Crooks (t-con), Dr. G. Davis, S. Fraser, Sr. A. Greer, Sr. C. Hewitt, G. Johnson, S. McAllister, T.L. Miettinen, D. O'Donnell, L. Pauluik, B. Spadoni, S. Sutherland-Byers.</p> <p>M. Brophy, L. Lovis</p> <p>K. Callaghan, M. Holman, L. Johnson, K. Lynch, S. Potts, J. Sillman</p> <p>Dr. Michel Bedard, Scientific Director, Centre for Applied Research John Ruetz, President & CEO, CHSO Glen Wood, Board Chair, CHSO Sr. Bonnie MacLellan, Board Member, CHSO and General Superior of Sisters of St. Joseph of Sault Ste. Marie</p>	<p>Attendance</p> <p>Regrets</p> <p>Staff Resource</p> <p>Guests</p>
EDUCATIONAL PRESENTATIONS	
<p>Bp. Colli welcomed guests from CHSO, and Eleanor Ashe as Auxiliary member of the Board.</p> <p>M. Holman introduced Dr. Michel Bedard and he presented results from the Client Satisfaction Survey. Following a question and answer period, Michel exited the meeting.</p>	<p>Client Satisfaction Survey</p>
CALL TO ORDER/TRADITIONAL LAND ACKNOWLEDGEMENT	
<p>Bp. F. Colli called the meeting to order at 1835 hours and acknowledged being present on the traditional territory of the Anishinaabe, in the Robinson Superior Treaty of 1850. B. Spadoni led the opening prayer.</p>	
DECLARATIONS OF CONFLICT OF INTEREST	
<p>No conflicts declared.</p>	
DELEGATIONS TO THE BOARD	
<p>Nil.</p>	
CONSENT MOTION	
<p>Moved by: <i>Sr. A. Greer</i> Seconded by: <i>G. Johnson</i></p> <p>THAT THE AGENDA OF JANUARY 17, 2018 AND THE MINUTES OF THE BOARD OF DIRECTORS MEETING OF DECEMBER 13, 2017 BE APPROVED.</p> <p style="text-align: right;">CARRIED</p>	
BUSINESS ARISING/STANDING AGENDA ITEMS	
<p>Annual workplan included within meeting package for information. G. Johnson provided highlights from activities carried out to-date by the Finance and Audit Committee.</p>	<p>Annual Board Workplan</p>
IN CAMERA (closed) SESSION	
<p>Moved by: <i>L. Pauluik</i> Seconded by: <i>Sr. C. Hewitt</i></p> <p>THAT THE BOARD OF DIRECTORS MOVE TO AN IN-CAMERA (CLOSED) SESSION AT 1840 HOURS.</p> <p style="text-align: right;">CARRIED</p>	<p>Move to In Camera Session</p>

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RISE AND REPORT FROM IN CAMERA (closed) SESSION	
<p>The open session of the meeting resumed at 1846 hours with the following to rise and report in the open session:</p> <ul style="list-style-type: none"> • The Board of Directors approved the physician privileges, applications, reapplications, residents and permission for clinical clerks to do clinical electives as delineated in the Credentialing Reports, dated December 7, 2017; and • That the Board approved the 2018/19 Operating Plan and submission of the Hospital Accountability Planning Submission (HAPS) to the NW LHIN. 	
REPORT OF THE CHIEF OF MEDICAL STAFF	
<p>Dr. Geoff Davis presented the report of the Chief of Medical Staff for January 2018.</p> <p>Moved by: <i>Dr. G. Davis</i> Seconded by: <i>B. Spadoni</i></p> <p>THAT THE BOARD OF DIRECTORS APPROVE THE REPORT OF THE CHIEF OF MEDICAL STAFF FOR JANUARY 2018.</p> <p style="text-align: right;">CARRIED</p>	
REPORT FROM LEADERSHIP TEAM	
<p>Tracy Buckler outlined the Leadership Team report for January 2018. Tracy extended congratulations to Lina Johnson, VP, Seniors' Health on receiving her Long-Term Care Administrator certification.</p> <p>Ongoing overcapacity challenges at Thunder Bay Regional Health Sciences Centre (TBRHSC) have resulted in the opening of a 32-bed resident home area at HRM, which TBHRSC will be managing and staffing from a care perspective, with housekeeping, laundry and food and nutrition services to be provided by SJCG. Tracy noted that significant discussion and consideration will need to be given to the 'what next' for the clients transferred from acute care who are waiting for long-term care in view of the temporary (March 31, 2018) nature of this agreement.</p> <p>In response to a question asked by a board member, K. Lynch provided an overview of the centralized staffing project. Kathleen noted how moving from a decentralized model will result in better client care and improved productivity.</p> <p>Moved by: <i>T. Buckler</i> Seconded by: <i>Sr. A. Greer</i></p> <p>THAT THE BOARD APPROVE THE REPORT OF THE LEADERSHIP TEAM FOR JANUARY 2018.</p> <p style="text-align: right;">CARRIED</p>	
REPORT OF THE AUXILIARY	
<p>No report.</p>	
REPORT OF THE FOUNDATION	

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<p>S. Sutherland-Byers presented the report of the Foundation for January 2018. Question was raised as to the 2018 Curl for Care. Sandra to provide additional information at the next board meeting.</p> <p>Moved by: S. Sutherland-Byers Seconded by: Sr. C. Hewitt</p> <p>THAT THE BOARD APPROVE THE REPORT OF THE FOUNDATION FOR JANUARY 2018.</p> <p style="text-align: right;">CARRIED</p>	
CONSENT MOTIONS FOR COMMITTEE REPORTS	
<p>Moved by: B. Spadoni Seconded by: S. Fraser</p> <p>THAT THE BOARD APPROVE THE FOLLOWING COMMITTEE REPORTS AND ANY MOTION(S) CONTAINED THEREIN:</p> <p style="padding-left: 40px;">i) <i>Finance and Audit Committee – January 4, 2018</i> ii) <i>Governance Committee – December 14, 2017</i></p> <p style="text-align: right;">CARRIED</p>	<p>Committee Report(s)</p> <p>Finance and Audit Committee and Governance Committee</p>
COMMITTEE REPORTS HELD FROM CONSENT MOTION	
<p>Mr. J. Ruetz, President and CEO, CHSO thanked members for the opportunity to be at the meeting and provided a brief overview of Catholic sponsored healthcare. Mr. Ruetz noted that CHSO's key role includes having dialogue with sponsored organizations as to any current challenges, accomplishments, priorities/risks, as well as how CHSO can support organizations.</p> <p>Glen Wood, Chair of CHSO expressed sincere support on behalf of CHSO for the Care Group during the current challenges in Long-Term Care. Mr. Wood reiterated CHSO's support towards St. Joseph's Care Group and noted how CHSO would be willing to assist with present or future issues.</p> <p>T. Buckler referenced the Hogarth Riverview Manor report included with the Board Quality Committee minutes and noted a summary report will be included as a regular part of the Board Quality Minutes; board members were in agreement with this process.</p> <p>Tracy indicated good progress is being made toward obtaining compliance by the end of February. A teleconference is scheduled between St. Joseph's Care Group, Extendicare Assist and the Ministry of Health and Long-Term Care next week. Concern was expressed as to what measures have or will be in place to ensure recurrence does not take place. Tracy described the main observation from Extendicare Assist is ensuring consistency in practices and processes. Audits for accountability are also critical. A summary of recruitment initiatives and staffing strategies to also be provided to the Board via the Board Quality Committee.</p> <p>Board members expressed encouragement and overall support toward the Leadership Team and staff for ongoing efforts during this challenging time.</p>	<p>Board Quality Committee</p>

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<p>Sr. Bonnie MacLellan pointed out the role of the compliance inspections seems to be to find deficiencies and not necessarily to work in collaboration or support the organization being inspected. Sr. Bonnie commended the Care Group on the efforts being made to work collaboratively and continuing the mission of the Sisters.</p> <p>Discussion was held with respect to the MOHLTC's Long-Term Care Homes Act, and the rigidity of the legislation and compliance requirements. A question was posed as to whether CHSO might ever consider having this discussion with the Ministry. It has not been considered at this time.</p> <p>Moved by: N. Abotossaway Seconded by: L. Pauluik</p> <p>THAT THE BOARD APPROVE THE BOARD QUALITY SAFETY AND RISK COMMITTEE REPORT, DATED DECEMBER 19, 2017.</p> <p style="text-align: right;">CARRIED</p>	
NEW BUSINESS	
Nil.	
FOR INFORMATION	
<p>Included in the meeting package for information:</p> <ul style="list-style-type: none">• CHSO – Winter Update – 2017• Research Ethics Board – October-December 2017 report	
NEXT MEETING/UPCOMING EVENTS	
The next regular meeting is scheduled for Wednesday, February 21, 2018.	
ADJOURNMENT	
There being no further business, the meeting adjourned at 2010 hours.	


Chair, Board of Directors


Recording Secretary

February 21, 2018
Date